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The Mythical Man-Month: Essays on Software Engineering is a book on software engineering and project management by Fred Brooks first published in 1975, with subsequent editions in 1982 and 1995. Its central theme is that "adding manpower to a late software project makes it later." This idea is known as Brooks' law, and is presented along with the second-system effect and advocacy of prototyping. Brooks' observations are based on his experiences at IBM while managing the development of OS/360. He

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The 'Man-Month' The second fallacious thought mode is expressed in the very unit of effort used in estimating and scheduling: the man-month. Cost does indeed vary as the product of the number of men and the number of months. Progress does not. Hence the man-month as a unit for measuring the size of a job is a dangerous and deceptive myth. It

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quotes from essays in Brooks's 'The Mythical Man-Month' from The Mythical Man-Month by Frederick P. Brooks, Jr. These pages: The Mythical Man-Month Chapters 1-5 Chapters 6-15, Epilogue (here)
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