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of this classic text is a fresh reinterpretation of the theories and events surrounding the Cuban Missile Crisis, incorporating all new information from the Kennedy tapes and recently declassified Soviet files.

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T. Allison, of the 1962

Cuban Missile Crisis.

Allison used the crisis as a case study for future studies into governmental decision-making. The book became the founding study of the John F. Kennedy School

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of Government, and in doing  
so revolutionized the field  
of international relations.  
Allison originally published  
the book in 1971. In 1999,  
because of new materials  
available, he rewrote the bo



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~~Cuban Missile Crisis~~

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Essence of Decision is both a vivid account of a crucial international event and a breakthrough in the application of organizational and political

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theory to events. Professor  
Allison analyzes the Cuban  
missile crisis in terms of  
three alternative frames of  
reference. By examining it  
first through one set of  
conceptual lenses, then  
through a second, and

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finally through a third, he explores some of the fundamental yet often unrecognized choices among the categories and assumptions that channel ...

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but remains in clean  
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*Page 23/49*

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Allison and Zelikow, in  
Essence of Decision, explain  
the Cuban missile crisis  
through three different  
lenses, that is, The  
Rational Actor Paradigm,

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Organizational Behavior  
Paradigm and Governmental  
Politics Paradigm, each of  
which is based on a  
different set of  
assumptions, each of which  
has a distinct bundle of  
organizing concepts and,

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~~Cuban Missile Crisis~~  
each of which brings  
different general/specific  
propositions for the issue  
under question.

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## Essence of Decision: 'Cuban Missile Crisis'

Explaining the Cuban Missile Crisis'', by Graham Allison and Philip Zelikow examines the momentous Cuban Missile Crisis, which was one of the most successful acts of diplomacy during the Cold

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War. Allison and Zelikow explore through three different 'conceptual lenses' accommodating the reader to look further into common methods of foreign policy analysis.

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~~Essence Of Decision -~~

~~StuDocu~~

This chapter comments on  
Graham Allison's 1971 book,  
Essence of Decision:  
Explaining the Cuban Missile  
Crisis, a classic that  
occupies an important place



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**Cuban Missile Crisis**  
in disciplines ranging from  
political science and public  
administration to  
international relations and  
business studies. Allison  
offers a critical analysis  
of governmental decision-  
making during the Cuban

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Cuban Missile Crisis, one of the  
most challenging crises of  
the Cold War, through three  
conceptual lenses: rational  
actor, organizational ...

~~Graham T. Allison, The  
Essence of Decision:~~

*Page 34/49*

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Essence of Decision • Title  
comes from a JFK speech:  
"The essence of ultimate  
decision remains  
impenetrable to the observer  
- often, indeed, to the  
decider himself. " • Allison

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takes up this challenge. •  
Allison adopts a case study  
approach with a broad  
(claimed) domain of  
applicability • This  
original case is the Cuban  
Missile Crisis

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~~The Essence of Decision~~  
~~Cuban Missile Crisis~~

Graham and Zelikow's Essence of Decision: Explaining the Cuban Missile Crisis helps us understand US's decision-making throughout the thirteen days by allowing us to look through three

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distinctive conceptual models. The three models shown throughout the book can be used to help understand policies at any level, from domestic to foreign.

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~~Essence Of Decision:  
Cuban Missile Crisis~~

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Essence of Decision:  
Explaining the Cuban Missile  
Crisis is an analysis, by  
political scientist Graham  
T. Allison, of the Cuban

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~~Cuban Missile Crisis~~ Allison used the crisis as a case study for future studies into governmental decision-making.

~~Essence of Decision |  
Military Wiki | Fandom~~



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Essence of Decision was written in 1971 and attempted to formulate a theory of international political decision-making using public policy decision-making theory. In general, this is a great idea.

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However, Allison uses the wrong case study to support it. The Cuban Missile Crisis is not an example of bureaucratic decision-making.

~~Essence of Decision:~~

# Access Free Essence Of Decision Explaining The ~~Explaining the Cuban Missile Crisis ...~~

Reading "Essence of  
Decision" resonates with  
Kurosawa, or maybe Stoppard.  
We have a central story -  
one of the great non-events  
in human history, the moment

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Cuban Missile Crisis when the Soviet Union and the United States "came eyeball to eyeball" (as Dean Rusk is said to have said) before someone blinked.

~~Amazon.com: Customer  
reviews: Essence of Decision~~

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Essence of Decision Second Edition, is a vivid look at decision-making under pressure and is the only single volume work that attempts to answer the enduring question: how

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Cuban Missile Crisis  
Should citizens understand  
the actions of their  
government?

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David F. Long; Essence of  
Decision: Explaining the  
Cuban Missile Crisis. By  
Graham T. Allison. (Boston:  
Little, Brown, 1971. xii +  
338 pp. Table, notes, and  
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